

Minutes

Edinburgh Integration Joint Board Strategic Planning Group

10.00 am, Friday 27 January 2016

City Chambers, High Street, Edinburgh

Present:

Members: Councillor Ricky Henderson (Convener), Belinda Hacking, Colin Beck, Colin Briggs, Eleanor Cunningham, Fanchea Kelly, Lesley Blackmore, Sandra Blake, Wendy Dale, Christine Farquhar, Dermot Gorman, Graeme Henderson, Angus McCann, Peter McCormick, , Michele Mulvaney, Ella Simpson, Moira Pringle, Rene Rigby ,

Apologies: Michelle Miller and Rob McCulloch-Graham, George Walker

In Attendance: Amanda Fox

1. Minute

Decision

To approve the minute of the Edinburgh Integration Joint Board (EIJB) Strategic Planning Group of 10 January 2017 as a correct record.

2. Mental Health and Wellbeing

The report considered at the Integrated Joint Board on 20 January 2017 outlining arrangements for the reprovisioning of the Royal Edinburgh Hospital new wards for adults aged 65 and over and adults aged under 65.

Decision

To note the report.

(References – Minute of Integration Joint Board 20 January 2017; report submitted).

3. Lothian Hospitals plan

Colin Briggs gave a presentation to the Group on Lothian Hospitals Plan. The presentation covered:

- Process to date
- Challenges
- Role of Edinburgh IJB



- IJB Priorities
- Discussions with Lothian IJBs
- Strategic Headlines
- Timescales

Decision

1. To continue the matter to a future meeting of the SPG where it would be the only agenda item.
2. The terms of reference for IJB Directions to be circulated to the Group members.

(References –report by the Chief Officer, Edinburgh Health and Social Care Partnership, submitted)

4. REH Phase 1, trajectory for community placements

Colin Briggs gave an update on the position at the REH and advised that all previously noted issues were now at green. Six beds had been closed in older peoples services. A working group had been established to review the trajectory for bed closures for adults aged under 65 on a weekly basis.

The ideal position is that 12 beds would be closed by the end of March to allow for flow in terms of new admissions and discharges. However the minimum position is that a minimum of 7 beds will close in that timescale. Gold Status patients were being moved to accommodation which was freeing up beds.

There were 14 delayed discharges at present

Decision

1. To note the update
2. To note that a paper setting out the trajectory for the discharge of patients and closure of beds will be presented to the next meeting of the Strategic Planning Group on 10 February 2017.

5. Future Arrangements for the Integrated Care Fund

The Integrated Care Fund (ICF) replaced the Reshaping Care Fund for Older People. The Integrated Care Fund was established in 2015/16 to support delivery of improved outcomes for health and social care with a focus on tackling the challenges associated with multiple and chronic illnesses for all adults not just older people.

In Edinburgh the allocation of both these funds was overseen by a Core Group membership of which included representatives of the Council, NHS Lothian and the third and independent sectors.

Recognising the role of Integrated Joint Boards (IJBs) the Scottish Government has now issued a letter indicating that the allocation and monitoring of the ICF should be via the strategic planning process.

The proposal on how the funding was allocated was based on the following principles/approach:

1. Wherever possible, matching recurring costs with recurring funding. It is recognised this is aspirational for some existing commitments but would mean that no new ongoing investments can be agreed;
2. Rolling funding used historically to supplement essential services into base budgets. Although still funded from the ICF there would be no requirement for ongoing scrutiny and review;
3. All existing commitments are reviewed and evaluated by the 31st March 2018 at the latest. Where this assessment proposes continuation of the investment the underpinning case is presented to the Strategic Planning Group for approval. This exercise is clearly more urgent for any investments agreed until 31st March 2017; and
4. In future ICF monies be applied only to pump prime change in line with the strategic plan and/or to fund double running costs.

Decision

- 1) To note that the Strategic Planning Group would consider proposals for funding and submit recommendations to the EIJB.
- 2) To accept the principles for allocation of funding set out in section 11 of the report Strategic Planning Manager and the Interim Chief Finance Officer.
- 3) To agree that all new investment proposals should be progressed in line with the governance arrangements presented to the Strategic Planning Group.

(Reference –report by the Strategic Planning Manager and the Interim Chief Finance Officer , Edinburgh Health and Social Care Partnership, submitted)

6. Chronic obstructive pulmonary disease (COPD) integrated service mode

The Professional Advisory Group on 1 November 2016 referred a report on integrated service model for COPD to the Strategic Planning Group for consideration.

In 2013, Edinburgh Community Health Partnership (CHP) developed the COPD Integrated Services Project to improve the care of people with COPD whilst shifting the balance of care to the community. The overall aims of the project were to use a single system approach to improve the quality of care for patients with COPD by focusing on their physical and mental health, treating acute exacerbations of COPD in the community and preventing admissions and readmissions to hospital. The project proposed to reduce bed days by 608 to realise a productive gain of £206,539.

The project commenced in August 2013 funded by Invest to Save: £153,500 per a Psychologist, two Respiratory Physiotherapists and part-time posts: Project Manager, Respiratory Consultant, Pharmacist and Administrator.

COPD patient care was redesigned by integrating existing teams from primary care, secondary care, out-of-hours and emergency services and introducing new dedicated services (Clinical Psychology, Pharmacy and Third Sector 'Grapevine' support worker), supported by project resources. A community based respiratory hub was created with a focus on multi-disciplinary working to identify and manage COPD patients in the community and develop new ways of working including an admission avoidance pathway in partnership with the Scottish Ambulance Service.

The COPD Integrated service project has been evaluated against seven project objectives for the period of April 2013 to September 2015.

Significant achievements delivered by the COPD Integrated Services Project, in particular:

- 14% reduction (1418) of occupied respiratory bed days resulting in a productive gain of £640,939;
- Successful creation of community based respiratory hub delivering person-centred care and alternative pathways to hospital admission;

The Scottish Government recognised the model as exemplar and had invited to participate in COPD short life working group - develop national learning workshop. It had also been the winner of Scottish Health Award, National Respiratory MCN award, Institute of Healthcare Management (IHM) Award – best poster, and the IHM -Healthcare Manager of Year runner up awarded to the project manager.

It was recognised that the without recurring funding the project will be disbanded in June and staff would return to their substantive posts/contracts end. The reduced respiratory hub capacity is likely to result in an increase of hospital admissions, bed days and A&E presentations and the opportunity to deliver action 30 of IJB strategic plan will not be realised.

Belinda Hacking and Amanda Fox gave a presentation on the proposals. The presentation covered:

The COPD Integrated Care Model

The redesigned COPD Pathway

Achievements

Key Findings of the project

Key Issues/Risks

Decision

1. To acknowledge the integrated care model as an exemplar of integration and shifting the balance of care into the community aligned to delivering action 30 of the strategic plan.
2. To consider this proposal alongside any other proposals for further funding of ICF projects due for review by March 2017, in order to make recommendations to the IJB.

(References – Minute of The Professional Advisory Group 1 November 2016 (item 12); report submitted)

7. Financial Planning Update

The Integrated Joint Board on 20 January 2017 had considered a report on the financial planning process for 2017/18 and had agreed to refer the proposed social care fund investments to the Strategic Planning Group for prioritisation.

Decision

To note the proposed social care fund investments for prioritisation.

8. Annual review of the strategic plan

Decision

To defer the item to the meeting on 10 February 2017.

9. Items for future meetings

Decision

It was agreed that Royal Edinburgh Phase strategic assessment be included in the agenda for meeting the on 10 February 2017.

10. City Vision

Eleanor Cunningham advised that the group's advice was being sought on appropriate consultees in respect of Older People and People with Disabilities as part of the City Vision proposals.

Decision

- 1) It was proposed that consultation should take place with the disability and mental health Forums.

2) Any other proposals should be submitted to Eleanor or Wendy.